



HUGHES  
HALL

UNIVERSITY OF CAMBRIDGE

## GOVERNING BODY

### Confirmed minutes

#### Seventy-second meeting of Governing Body 28 October 2020

#### Video conference at 5.30pm

*{}* indicates that this item will be removed prior to publication on the College website.

**Present:** Dr Anthony Freeling (President, Chair), Prof John Doorbar (Vice-President), Prof Jonathan Powell (Pro-Vice-President), Mrs Heidi Allen, Mr Mark Anderson (from item 72.4.1), Dr Stephen Axford, Dr Paula Banca, Mr William Charnley, Dr Othman Cole, Dr Bart de Nijs, Prof Gishan Dissanaïke (from item 72.4.1), Dr Claire Donnelly, Prof Ming-Qing Du, Dr Peter Dudley, Mrs Victoria Espley (Bursar), Prof Tamsin Ford (from item 72.4.1), Dr Markus Gehring, Prof Emanuele Giovannetti, Dr Fernando Gonzalez-Zalba, Dr Sara Hennessy, Dr Sarah Hoare, Dr Sonia Ilie, Dr Agnieszka Iwasiewicz-Wabnig (to item 72.4.1), Dr Philip Johnston (Senior Tutor), Dr Tobias Kohn, Dr Yury Korolev, Dr Alastair Lockhart, Dr Andrew Mackintosh, Dr Timea Nochta, Prof William Nuttall, Dr Ajith Parlikad (to item 72.4.1), Mrs Laurel Powers-Freeling, Dr Aisling Redmond, Dr Corinne Roughley, Prof Ricardo Sabates (to item 72.4.2), Dr Carole Sargent, Dr Kishore Sengupta, Dr Jeffrey Skopek, Dr Jacob Stegenga, Prof Andreas Stylianides, Dr Livia Tomova (from item 72.3), Prof Paul Tracey, Dr Suzanne Turner, Dr Lars Vinx, Prof Rupert Wegerif, Dr Clive Wells, Dr Jessica White, Dr Nigel Yandell.

**In attendance:** Mr William Conner (Director of Institutional Advancement, to item 72.7.3), Prof Neil Mercer (Senior Independent Fellow, to item 72.7.3), Mr Kevin Myers (RH Partnership Architects, for item 72.4.1) Mrs Wendy Solomou (College Secretary and Fellowships Manager, Secretary).

**Apologies:** Dr Heather Blackmore, Dr Riikka Hofmann, Prof Bill Irish, Prof Nidhi Singal, Dr Martin Steinfeld.

**On leave:** Dr Eugene Shwageraus.

**Absent:** Prof Michael Barrett, Dr Caroline Trotter.

## OPEN BUSINESS

### 72.1. Introduction

#### 72.1.1. Welcome to new member

The President welcomed Dr Tomova, who had recently joined the College as Henslow Research Fellow, to her first meeting.

### **72.1.2. Declarations of interests (Open Business)**

Dr Gehring and Prof Giovannetti declared their interests in item 72.4.2 and left the meeting when the item was discussed.

## **72.2. Minutes and Matters arising from the Open Business of Governing Body, of 16 September 2020**

### **72.2.1. Approval of minutes (GB72 01)**

Governing Body approved the minutes as an accurate record.

### **72.2.2. Governing Body action list: Open Business (GB72 02)**

#### [70.3.1] Equality and Diversity

Dr Roughley to publish the results of the Diversity Survey of Senior Members when a full set of data for staff, students and Senior Members had been compiled.

- Dr Roughley reported that the Equality and Diversity Working Group had agreed to publish the data for staff and Senior Members separately from the students' data. She said that some final work was needed on the accompanying texts before the results would be ready for publication.

#### [71.7] Decision-making at short notice during 2020-21

The Secretary to refer the procedure to Governance Committee.

- Completed. Governance Committee did not recommend any changes to the procedure (19 October 2020 [GC27.6]).

### **72.2.3. Matters arising not otherwise on the agenda**

There were no other matters arising.

## **72.3. President's report**

The President congratulated Dr Ilie on her recent appointment to a University lectureship, and Dr Korolev on being awarded a three-year post-doctoral research grant from the Engineering and Physical Sciences Research Council (EPSRC). He also acknowledged Prof Ford's expert contribution to media coverage of the coronavirus pandemic.

The President reported that the College was full, and that despite the high number of students in residence there had been no significant outbreaks of COVID-19.

The President informed Governing Body that College Council would be establishing a Recruitment Panel to commence the search for a new Senior Tutor, since the current Senior Tutor would be retiring at the end of the academic year. The President asked Fellows with relevant experience to let him know if they wished to volunteer for the Panel. He reminded Governing Body that there was also a vacancy to fill on College Council and encouraged Fellows to stand for election, including those who were relatively new to the College.

#### **72.4.1. {REDACTED}**

#### **72.4.2. {REDACTED}**

### **72.5. Framework for collegiate collaboration in response to COVID-19 (GB72 04)**

The President presented a draft of a document to be submitted for approval to the Colleges' Committee meeting on 31 October 2020. It outlined a framework and common terminology for colleges to follow when communicating its response to outbreaks of COVID-19 to other parts of the Collegiate University and externally.

There were no comments or questions.

### **72.6. Governance of Bridge centres and establishment of oversight committees (GB72 05)**

The President spoke to the paper, which proposed a change in the governance structure for overseeing Bridge centres and activities. This was to maintain pace with the increasing organizational complexity of some of the centres and high levels of funding they were attracting. The paper outlined a structure whereby the current Bridge Committee would be replaced by four separate committees, each reporting to Council:

- A new Research Committee would facilitate engagement in research across the College, taking responsibility for the research activities and for the researchers. It would be led by a Director of Research, working with the Research Convenor, run the postdoc competitions (although the interaction with Fellowship Committee would need to be clarified), and provide oversight of the finances, plans, budgets, and progress of each activity on behalf of Council.
- Two oversight committees would be set up, one for each of the two new centres which were expected to gain multi-million levels of funding, Cambridge Centre for Climate Engagement (CCCE) and Digital Education Futures Initiative (DEFI). Chaired by the President, including the leadership team of their respective Centre and with strong GB and specialist membership – most likely including other Seniors and externals – they would oversee their respective centres, provide advice and challenge to the Directors and their Executive Groups, facilitate engagement in their activities across the College, review other external relationships and interrogate finances, plans, budgets, and overall progress.
- A revamped Bridge Committee would have oversight of the other centres and additional Bridge activities. Led by the Director of Strategy and the Bridge, and the Academic Convenor, including the other Centre Directors, College Officers, GB Fellows, other Seniors, students and perhaps externals, it would facilitate engagement in translation and represent Bridge activities to other Committees. It would also encourage the development of new centres and activities, oversee new Bridge Partnerships (other than those focused on CCCE and DEFI) and provide oversight of the finances, plans, budgets, and progress of each activity.

The President explained that more time was needed to allow consultation on the outline proposal with Bridge Committee and other interested parties before a detailed proposal, including revisions to Ordinances, could be brought to Governing Body. The changes, once approved, would be implemented in Lent Term. However, it was particularly pressing that a body be set up to provide oversight of, and support to, the CCCE, and the President asked that Governing Body approve the setting up of a Working

Group so that it could hold its first meeting in November. The draft terms of reference for the Working Group were outlined in the paper with the following membership:

- President (Chair)
- Director(s) of CCCE
- Bursar (who is also *ex-officio* member of the Board of Chapter Zero)
- One additional Council member
- One further GB Fellow (who may also be a member of Council)
- One independent, external person with relevant skills and experience.

In response to a question the President said that it was standard practice to include the Director on such a committee, since he or she would be strongly outnumbered by the non-executive members.

Governing Body approved progressing the outline proposal, and approved College Council (at its next meeting on 17 November) setting up a Working Group to convene in Michaelmas term, as a precursor to the established CCCE Oversight Committee.

## **72.7. Finances**

### **72.7.1. Management accounts for year ending 31 July 2020 (GB72 06)**

The Bursar presented a commentary on the 2019-20 financial year-end position, together with a detailed summary of income and expenditure and comparison with the (restated) budget approved by Governing Body on 30 October 2019. She said that the audited accounts to be presented at the next meeting would show additional funds from a legacy and the Colleges' Fund.

### **72.7.2. Restated budget 2020-21 (GB72 07)**

The Bursar presented a restated budget for 2020-21. She reported that it had been reviewed by Finance Committee on 12 October 2020, which recommended that the 2020-21 budget be restated to reflect confirmed student numbers (which were higher than initially forecast) and to take account of corresponding changes in the forecast income and expenditure (detailed in the paper).

Governing Body approved the restated budget for 2019-20.

### **72.7.3. Management accounts update (GB72 08)**

The Bursar presented a summary of the management accounts to 30 September 2020 (Month 2).

## **72.8. Any other Open Business**

There was no other Open Business.

End of Open Business WS