RESERVED BUSINESS

**Present:** Dr Anthony Freeling (President), Prof Neil Mercer (Vice-President), Dr Bernard Devereux (Deputy Vice-President), Prof Mary Buckley (Pro-Vice-President), Prof Nabeel Affara, Dr John Barker, Professor Michael Barrett, Dr Martin Bellamy, Mr Richard Berg Rust (Development Director), Dr Heather Blackmore, Dr Francesco Bonaccorso (from 47.6), Dr David Bosworth, Dr Matteo Bruna, Dr Hilary Burton, Mr William Charnley, Dr Michael Franklin (Academic Secretary), Dr Marcus Gehring, Miss Rowena Ironside, Dr Agnieszka Iwasiewicz-Wabnig, Dr Philip Johnston (Senior Tutor), Dr Bianca Jupp, Mr Tony Lemons, Dr Alastair Lockhart, Dr Jean-François Mercure, Prof William Nuttall, Dr Sara Piccirillo (from 47.4), Prof Jonathan Powell, Dr Aisling Redmond, Dr Sarah Rough, Dr Corinne Roughley, Dr Kenneth Ruthven, Dr Carole Sargent, Dr Paul Siklos, Prof Gordon Smith, Mr Neil Taylor (Bursar), Dr Suzanne Turner, Dr Robyn Veal, Dr Jessica White (from 47.4), Dr Nigel Yandell, Dr Rolf Ypma

**Apologies:** Dr Ming-Qing Du, Dr Andrew Gould, Dr Ian Hodge, Dr Sara Melville, Dr Nidhi Singal

**On leave:** Professor James Kaufman, Dr Ajith Parlikad

**Absent:** Mr Marc Mogull, Dr Kishore Sengupta, Prof Marc Weller

**47.1 Declarations of Interest:**

Drs Devereux, Sargent and Franklin declared an interest in 47.8, Remuneration Committee Recommendations

Drs Franklin, Singhal, Roughley, Ruthven, Lockhart, Franklin, Nuttall and Sargent declared an interest in 47.11, Fellowships Recommendations.

Dr Burton declared an interest in 47.9, Vice-President Elections

Dr Paul Siklos, Mr Tony Lemons, Prof Neil Mercer, and Mr Neil Taylor declared an interest in 47.11, as candidates for Fellowship in Class G.

Those who declared an interest left the room for the relevant item(s).
47.2 Minutes and matters arising from Governing Body 11th March 2015

The minutes were approved as an accurate record. In matters arising, Dr Freeling stated that, in reference to Minute 46.9.2, the paper and discussion relating to the Tutors' job description due at this meeting will now come to the next Governing Body meeting in October.

47.3 Making it Happen Work Strands: Timeline overview (GB47 01)

Dr Freeling presented an overview of the ‘Making it Happen’ College strategy Work Strands. He explained the colour coding system used to track the Strands’ progress. With regard to the Undergraduates Work Strand, he stated that the ‘amber/red’ colour was used to reflect a delay in the Work Strands completion, largely due to the range of initiatives on mature undergraduates currently underway University-wide. The College is partaking in these initiatives, and thus has not yet been able to finish its study of the place of Undergraduates within the College.

Dr Freeling stated that, with regard to Student Experience, the green/amber category was assigned as additional resources to undertake surveys and analyse results have been required. Dr Freeling also stated that there have already been a considerable number of improvements to the Student Experience. With regard to Gresham Road, Dr Freeling reported that although works are generally progressing well, legal processes have been delayed.

Dr Freeling reported that the Catering Pricing Strategy Work Strand has made good progress in terms of analysing the College’s catering provision, but that catering pricing strategy is a complex issue. The Work Strand continues to seek clarity in terms of comparing catering pricing across the University. The Improving Operations Work Strand is progressing well but involves lots of small changes which are still in progress; Dr Freeling stated that many improvements to College IT have been made, and that work continues on creating greater efficiency in terms of people and processes in the College. The Statutes and Ordinances Work Strand has not made as much progress as expected due to the need to revisit the Management Pilot (further details below in Item 47.4).

Dr Freeling emphasised the large amount of ‘green’ codes, meaning good progress, on the timeline overview. He expressed his delight that in many areas progress is very good, and thanked the Work Strand leaders for all their hard work this term.

47.4 Statutes and Ordinances Work Strand: Recommendations for Approval (GB47 02)

Prof Mercer, lead Fellow on the Statues and Ordinances Work Strand, presented a paper outlining the proposed changes to the Management Pilot. He stated that the aim was to simplify governance processes in the College and to avoid duplication of work between committees. The proposed disbanding of Academic Committee reflects this aim and also reflects the role of College Council as the main executive body of the College.

Mr Berg-Rust spoke to the proposal to change the name of the Development Committee to the Development Board, stating that the proposed new title reflects the advisory role of the
Committee. He stated that it will become a more directly fundraising driven Board, providing ideas and advice on raising funds. Dr Freeling stated that Development Policy will now predominately be considered by College Council.

Dr Yandell explained the decision to change the classification of Music Committee from a committee to a ‘regular meeting’. He stated that the level of formality of a committee was unnecessary for this meeting, particularly in light of the irregularity of College music events, and the subsequent need for flexibility.

Dr Johnston stated that the Admissions Committee and Scholarships will now have more importance due to the proposed demise of Academic Committee, and will report directly to Council.

Dr Freeling reported that the Statutes and Ordinances Work Strand will now be working towards developing a set of ordinances that reflect the proposed changes to the Management Pilot. He stated that the College is currently operating according to the ‘21 day rule’, which states that after 21 days any particular decision is valid, provided that there are no objections. He recommended that this rule continue to operate during the next academic year, whilst the statutes and ordinances continue to be reviewed.

Governing Body unanimously approved the recommended changes to the Management Pilot.

47.5 President’s Report

Dr Freeling stated that, as this was the final Governing Body meeting of the academic year, he would like to give a general summary of the year’s activities. He reported that Fellowship morale seemed to be much stronger than previously. The strategy approved by Governing Body at the end of Michaelmas Term has been a catalyst for many new initiatives in the College, including the five focus areas, the Study Centres, and the improvement of College operations overall. Due to the output of the Work Strands, student experiences of the College have been improved, for example in the new provision of a College event prior to congregations. There is much to do, but the College is now clear in its aim to become a ‘first choice’ College.

Dr Freeling reported that funding for Gresham Road is looking promising, with the initial generous gift from Trinity College an excellent start, and 13 rooms in the new building named so far. Recent visits to the States and to Hong Kong should also prove to be fruitful in fundraising terms.

In other news, Dr Freeling stated that he has been asked to chair a major University review of CUP and Cambridge Assessment, working with the Vice Chancellor and others to advise on the relationship of these large bodies with the University.

In terms of Fellows’ successes, he congratulated Dr Paul Siklos on the opening of The Siklos Centre for Clinical Skills and Simulation at West Suffolk Hospital. He stated that Dr Nidhi Singal has been appointed by the Norwegian ministry of foreign affairs to an international group of experts working on education for children and young people with disabilities. Dr Heather Blackmore has been awarded a scholarship to a secondment at the Department of Business, Innovation and Skills looking at ideas in synthetic biology.
Dr Freeling reported that 151 named donors and some non-named donors have given funds to the College this year; he reported that this is an increase on previous years, and shows that the College is starting to generate a ‘giving culture’ amongst its members.

In other College news, Dr Freeling reported that the exams are now mostly over, and that the May bumps start today. The End of Term Party is on Friday 12th, the May Ball on Saturday 13th, and the Presidents’ garden party on Monday 14th June.

The President said goodbye to retiring Class A Fellows Dr Paul Siklos, Mr Tony Lemons, Prof Neil Mercer, and Mr Neil Taylor, thanking them for their many contributions to the College, and noting that they are now candidates for Fellowship in Class G.

He also stated that Dr Matteo Bruna has been appointed to a new position at the Nokia Research Centre; he will no longer be able to be a Class B Fellow, but has been elected to Senior Membership of the College.

Overall, Dr Freeling thanked the Fellows very much for the warm welcome extended to him in the first year of his Presidency.

47.6 [REDACTED]

47.6 Minutes to Note

The following minutes from committees were noted:

47.6.1 College Council, 23rd April, 27th May 2015 (GB 47 04 and GB47 05)

Dr Freeling reported that an Emergency College Council meeting had taken place earlier that day, to address the situation of a student who had failed to pay fees and rent. The matter was reported to now be resolved, as the amount has been paid, and the student has thus avoided the proposed sanctions.

47.6.2 House and Administration Committee, 7th May 2015 (GB47 06)

The new proposed design for the Margaret Wileman building was highlighted; Prof Buckley stated that the students’ plans will be soon on the Papers system for Fellows to view.

47.6.3 Development Committee, 30th April 2015 (GB47 07)

47.6.4 Academic Committee, 30th April 2015 (GB47 08)

47.6.5 Finance Committee, 14th May 2015 (GB47 09)

47.6.6 Governance Committee, 14 May 2014 (GB47 20)

47.6.6 Investments Committee, 20th May (GB47 10)

Dr Devereux noted that he was in fact present at this meeting, contrary to the minutes.

47.6.7 Gresham Road Committee (GB47 11)

47. 7 [REDACTED]
47.8 [REDACTED]
47.9 [REDACTED]
47.10 [REDACTED]
47.11 [REDACTED]
47.12 [REDACTED]
47.13 [REDACTED]
47.14 [REDACTED]
47.15 [REDACTED]
47.16 [REDACTED]
47.17 ADR: Update

It was reported that the ADRs for SCOs are now underway.

47.18 College Seal

The following was noted:

Pursuant to Statute XII.1 the Academic Secretary reports that in his presence and that of the Bursar the College Seal was on 10 April 2015 affixed to a Development Agreement relating to Fenners, Gresham Road between the Chancellor, Masters and Scholars of the University of Cambridge, the President and Fellows of Hughes Hall in the University of Cambridge and the Cambridge University Athletic and Cricket Club Ltd.

47.19 AOB

Dr Gehring gave a strong recommendation that the name of House and Admin Committee be changed to include a reference to sustainability.

End of Reserved Business MH 17/06/15